

Education

- ◆ *Ph.D. Candidate
Economics, University of
Utah*
- ◆ *B.S., State University of
New York, Plattsburgh*

Expertise

- ◆ *Electric Power Revenue
Requirements, Cost-of-
Service & Rate Design*
- ◆ *Regional Transmission
Organization Formation
& Design*
- ◆ *Electric Industry Retail
Access*

Recent Selected Projects

- ◆ *Electric Rate Cases in
Arizona, Kansas, Nevada,
Montana, Ohio, Utah,
Virginia, Washington, and
Wyoming*
- ◆ *RTO tariff design
developed through
stakeholder process
(representing Retail
Customers)*
- ◆ *QF power sales
agreement re-negotiation
(Utah)*
- ◆ *Electricity price
forecasting (Wyoming,
Utah)*

KEVIN C. HIGGINS Principal



Mr. Higgins joined Energy Strategies in 1995. Mr. Higgins has 26 years of experience as an economist, management strategist, and public policy specialist. His background includes over 100 appearances as an expert witness in State Regulatory Commission proceedings on matters involving utility rates and regulatory policy.

Since joining Energy Strategies, Mr. Higgins has managed interventions and testified as an expert witness on behalf of industrial and commercial customers in regulatory proceedings before state and federal regulators. Mr. Higgins has provided expert testimony in Alaska, Arizona, Arkansas, Colorado, Georgia, Idaho, Indiana, Illinois, Kansas, Kentucky, Michigan, Minnesota, Missouri, Montana, Nevada, New Mexico, New York, Ohio, Oklahoma, Oregon, Pennsylvania, South Carolina, Texas, Utah, Virginia, Washington, West Virginia, and Wyoming.

Mr. Higgins has been heavily involved in transmission access reform efforts in the Southwest, and participated in the negotiation of the RTO detailed operating procedures incorporated in the WestConnect RTO filing for the Southwestern U.S. He served as an ex-officio representative of the Large Retail Customer Class on the Desert STAR Board of Directors, the antecedent to WestConnect. He also served on the Desert STAR Advisory committee and was elected to be its Acting Chair. Mr. Higgins was also elected by members to represent retail customer interests on the Board of the Arizona Independent Scheduling Administrator (AISA) and chaired the AISA Operating Committee during the development of the AISA's transmission access protocols.

Prior to joining Energy Strategies, from 1991 to 1994, Mr. Higgins served as Chief of Staff to the Chairman of the Salt Lake County Commission, the senior appointed position in Utah's largest municipal government. From 1985 to 1991, Mr. Higgins was Assistant Director for resource development for the State of Utah, Division of Energy, where he helped develop and implement state energy policy.

Mr. Higgins has taught in the economics and M.B.A. programs at Westminster College regularly since 1987, and was named Adjunct Professor of the Year for the college's Gore School of Business for 1990-91.