



**PAUL BARBER**  
Senior Consultant

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**Education**

- ◆ *B.A., Economics*

**Expertise**

- ◆ *Strategic Analysis*
- ◆ *Public Policy and Regulatory Support*
- ◆ *Utility Negotiations*

**Recent Selected Projects**

- ◆ *Bagasse/Wood Electric Generation Project, Barbados*
- ◆ *Bagasse/Wood Electric Generation Facility, Florida*
- ◆ *Biomass/Ethanol, Texas*
- ◆ *Coal Gasification Project, Indiana*
- ◆ *Coal Beneficiation Projects, Nevada, Utah, & Wyoming*
- ◆ *Green Coal Projects, California & Other Western Markets*
- ◆ *LNG, Oregon*

Mr. Barber joined Energy Strategies in May of 2001, after working 25 years in the electric utility industry and local government. His background includes developing and managing public policy in energy, renewable energy, and the environment. He also has extensive experience in economic development and government affairs.

He has participated in the development of state energy policies in Oregon, Idaho, Wyoming, Utah, and Nevada, and the development of a renewable energy portfolio standard in Nevada. He is currently working with private industry and government leaders in Florida regarding the adoption of renewable energy portfolio standard for that state.

He has consulted with utility and government officials in Barbados regarding the incorporation of renewable energy into the island's future energy plan, and with independent power producers in the Dominican Republic about the use of biomass as a fuel for electric generation and feedstock for ethanol production.

In the electric utility industry he served for seven years as PacifiCorp's director of state government affairs where he managed teams of lobbyists in California, Oregon, Utah, Washington and five other western states.

He also spent six years heading PacifiCorp's environmental team which dealt with clean air issues related to sulfur dioxide and nitrogen oxide emissions. He led the PacifiCorp team that successfully reached a multi-state agreement which significantly reduces air pollution levels around the Grand Canyon and other western national parks.

At PacifiCorp he also developed a nationally recognized program for economic development in the rural areas of Utah, Oregon Washington, Idaho and Wyoming.

In local government, Mr. Barber worked for the Mayor of Salt Lake City and the Chairman of the Salt Lake County Commission filling positions as budget director, director of government relations and chief of staff.

While in the Salt Lake City Mayor's office, Mr. Barber played a key role in the organization of the Salt Lake City Olympic Bid Committee in 1981. In 1989 he was named a member of the 15 member state commission that built the Olympic facilities for the 2002 Olympic Winter Games.